

Mining Patents + Research Publications to Improve Technology Management: Nano Illustrations

Dr. Alan Porter
Director of Research and Development
Search Technology, Inc.
and
Technology Policy and Assessment Center
Georgia Tech

Outline

- The Technology Management Challenge
- Tech Mining
- Nano Science & Technology Illustrations

How well do we manage technology?

- Cultural differences: Should we bother to plan? To systematically look ahead?
- R&D Peer Review: Faith-based prioritizing
- Strategic Management:
 - Managers overvalue their tacit judgment
 - Reinforce with casual, agreeable expertise
- In sum – Amateurish – tremendous opportunity to improve

Managers are turning to data mining:

- Sports Mgt

Empirical Knowledge is highly valued in:

- Production Mgt
- Financial Mgt
- Marketing
- Sales

How about:

- Technology Mgt?

123456789012 THESTATSTHATMATTER 1234567890 1234567890

Playing the numbers game

Now more than ever, the sports world is looking to statistics for performance-enhancing insight, fueling the quest to devise perfect predictors of success *By Steve Gletschier*

The world of sports is awash in statistics, drowning in them, some would say, and we have are peddling along in a very small boat. Even before the birth of the computer, sports numbers were everywhere. Now, with a computer on every desk and the Internet as close as a Roger Clemens fastball under your chin, everywhere doesn't begin to cover it. Statistics are in your face, and you can't escape. Anonymous chucks them at us all the time, and there's hardly a sports story that does not use numbers in some way, often presenting them in a chart or a graph. What's more, anyone with a laptop and a hard drive can

developed were beneficial—they helped us understand what was going on, and they added our memories, too. Good statistics help us compare one player with another, one team with another, one era with another. They help us argue that wonderful question: "Who's better?" and in the best sense help us predict who will win the next game.

But now, in sport after sport, old stats are out and new stats are in. This is no mere complaint. In truth, if we were starting from scratch, if we had no statistics except the scores, we would not be content to revere the traditional ones and call it a day. The old numbers are useful—but only to a point.

same thing. So, in baseball, where we used to rely on batting average and earned-run average, we now have on-base percentage and the stolen-base-to-walk ratio. In football, where we used to be happy with rushing yards and time of possession, it's now points per drive and passing yards per attempt. And in basketball, where we used to look at field-goal percentage, it's now points per possession. And so it goes. The new numbers are everywhere, but many of them are incredibly complicated. Good statistics should be measurable to understand. They should help us strengthen discussions. They should help us get at the truth. Too many numbers, too many complicated numbers, and we're

A New Dawn in Managing Technology

- A. Management of Technology (MOT) has been largely *intuitive*
- B. Patent, R&D publication, and business information resources are rich sources of *empirical* intelligence
- C. Need to add “B” to “A” to gain competitive advantage
- D. Goal = Transform MOT (Management of Technology)

Text Mining – The new Perspective

When we talk about a new perspective, we are talking about treating text as data.

Text = data

Tech Mining

Bad:

Only read Science, Technology & Innovation (ST&I) information

Better:

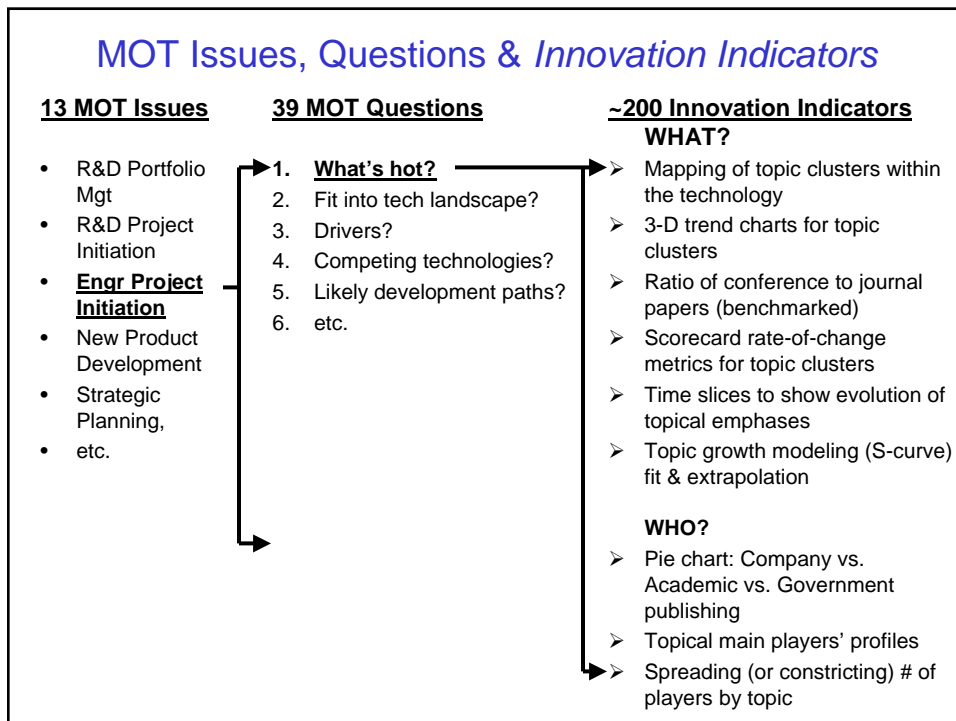
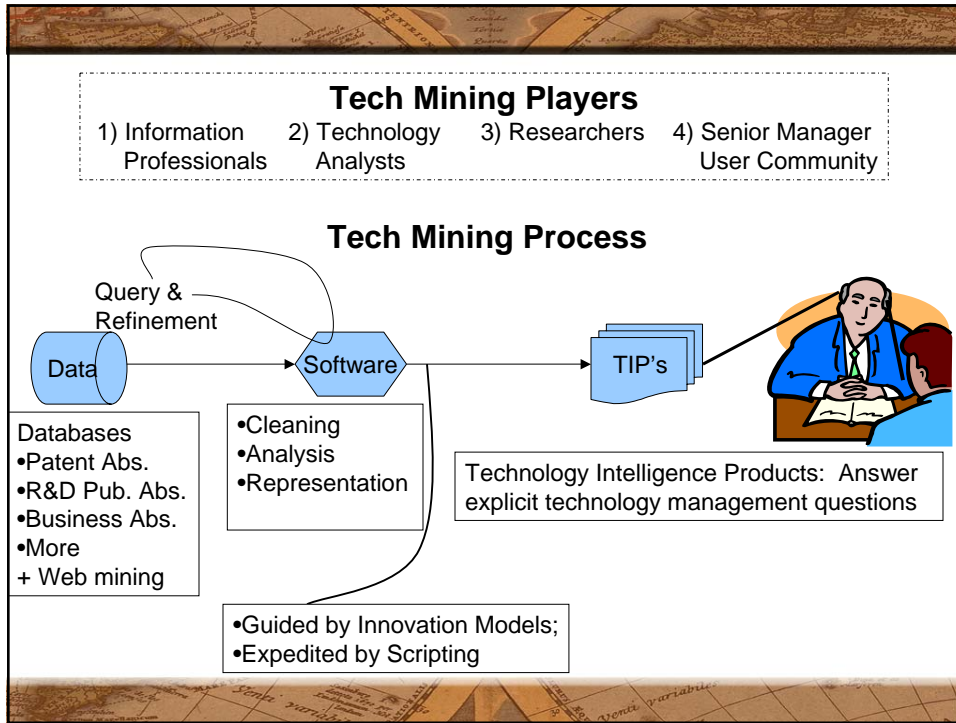
Too much to read! – apply text data mining techniques

Best:

“Tech Mining” redirection -- purposive, targeted decision support for technology management

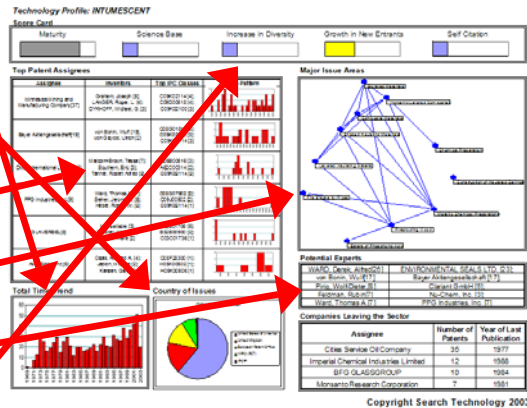
Answer: Who, What, When, Where?

- Profile R&D Domain(s) of concern:
 - Who is doing what?
 - What topics are heating up (when)?
 - etc.
- Where? Map Relationships: Teams & topical emphases
- When? Derive forecasts
- What? Develop Innovation Indicators
- So what? Draw MOT implications



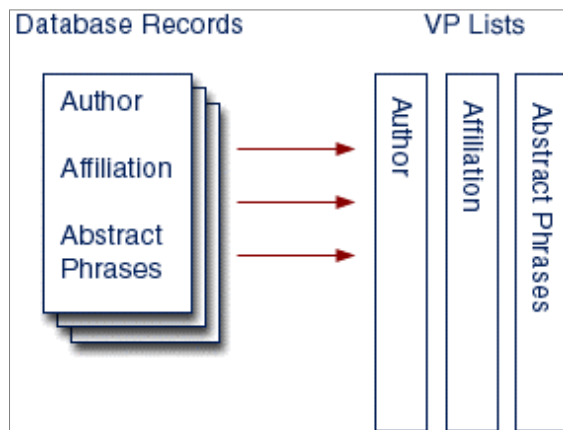
Start with questions; Work to empirical answers

- When was research done?
- Where was it patented?
- Who are the major organizations?
 - What do they do?
- What are the technology areas?
- Are companies led by a single inventor?
- What is the state of the industry?



Search information on topic importing multiple data sources

- Search
 - Patents
 - Literatures
- Import into VantagePoint [Thomson Data Analyzer]



Clean data

- Thesaurus
- List Cleanup

	# Records	# Instances	Priority Countries
1	594	677	Japan
2	433	887	United States Of America
3	89	105	Great Britain
4	51	55	European
5	51	64	France
6	51	55	Germany
7	32	33	Korea, Republic of
8	10	19	Denmark
9	8	8	Australia
10	7	7	Patent Co-operation Treaty
11	4	4	Brazil

	# Records	# Instances	Patent Assignees
1	311	311	LION CORP
2	130	130	PROCTER & GAMBLE CO
3	125	125	COLGATE
4	91	91	UNILEV
5	88	88	UNILEV
6	82	82	KAO CO
7	70	70	SUNST
8	34	34	CHESEB
9	34	34	L OREAL
10	33	33	WARNE
11	32	32	HENKE
12	24	24	GILLET
13	24	24	SUNST
14	24	24	UNILEV
15	21	21	BLOCK
16	21	21	SMITH
17	20	20	RHONE-POULENC CHM

Lists [Find, Group,...]

- When was research done?
- Where was it patented?

	# Records	# Instances	Priority Years
1	25	39	2003
2	130	329	2002
3	267	1131	2001
4	257	1574	2000
5	235	1515	1999
6	223	1628	1998
7	246	1707	1997
8	239	2044	1996
9	204	1758	1995

Total Time Trend

Country of Issues

	# Records	# Instances	Priority Countries
1	594	677	Japan
2	433	887	United States Of America
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4	51	55	European
5	51	64	France
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7	32	33	Korea, Republic of
8	10	19	Denmark
9	8	8	Australia
10	7	7	Patent Co-operation Treaty
11	4	4	Brazil

Matrices [Co-occurrence – for Trends, Relationships, ...]

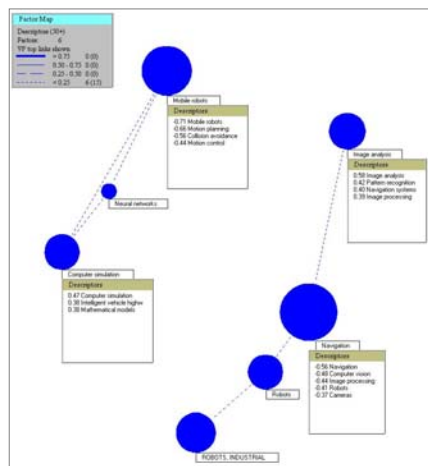
Reset	Patent Assignees (Cleaned)	1	2	3	4	5	6	7	8	9	10
	# Records	1176	5	24	17	8	15	28	10	5	20
	Show Values >= 1										
	Cooccurrence # of Records										
		ABRK	BOIF	C11D	COPH	COBK	C12P	COTC	CO7K	CO8B	CO1B
1	311 LION CORP	285	4	3	3	2	2	1	1	1	
2	130 PROCTER & GAMBLE CO	126	3	3	1					3	
3	125 COLGATE PALMOLIVE CO	117	1					2			
4	103 SUNSTAR CHEM IND CO LTD	96									
5	99 UNILEVER NV	89	6	1	1	1	1	1			
6	82 KAO CORP	81	1				1				
7	52 CHESEBROUGH PONDS USA CO	51	1								
8	34 L'OREAL SA	30		2	2		8	1			
9	34 HEINKEL KGAA	27	4	1				2			

- Who are the major organizations?
- What are they pursuing?

Assignee	Inventors	Top IPC Classes	Issue Pattern
Mitsubishi and Manufacturing Company (57)	Graham, Joseph (5) LAWREN, Roger, Jr. (5) D'VINOFF, Mircea, G. (3)	C09C02144 (2) C09C0916 (2) C09C02100 (2)	
Bayer Aktiengesellschaft (19)	von Bohn, Wulf (18) von Staack, Ulrich (2)	C09C02144 (3) C09C02100 (3) C09C02114 (3)	
Dion International Limited (13)	Maksimovich, Tessa (7) Saurern, Eric (2) Tanner, Robert Alfred (2)	B08C0816 (2) A62C02142 (2) C09C02114 (2)	
PPG Industries, Inc (3)	Vand, Thomas A. (2) Bent, Jerome A. (2) Hedw, Robert W. (2)	C09C07802 (2) C09C02802 (2) C09C02114 (1)	
GLAXOSMITHKLINE	Nickelste, (3) De Bae, Hans (2) Geoff, Peter (2)	B02B0708 (3) B02B0902 (2) C02C0739 (1)	
AlexSigna Inc (3)	Dank, Robert A. (2) Jaco, Mircea (2) Kasen, Gary (2)	G06F0320 (1) H09C02113 H09C0500 (1)	

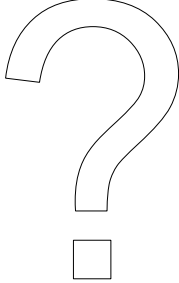
Maps and clustering [to recognize relationships]

- What are the technology areas?
- Who are the leaders?



Innovation Indicators

- Actionable Technical Intelligence!
 - Patent/literature ratio
 - Size of inventor teams
 - Number of organizations
 - Citation of other fields
 - Use of new vocabulary
 - Number of new entrants

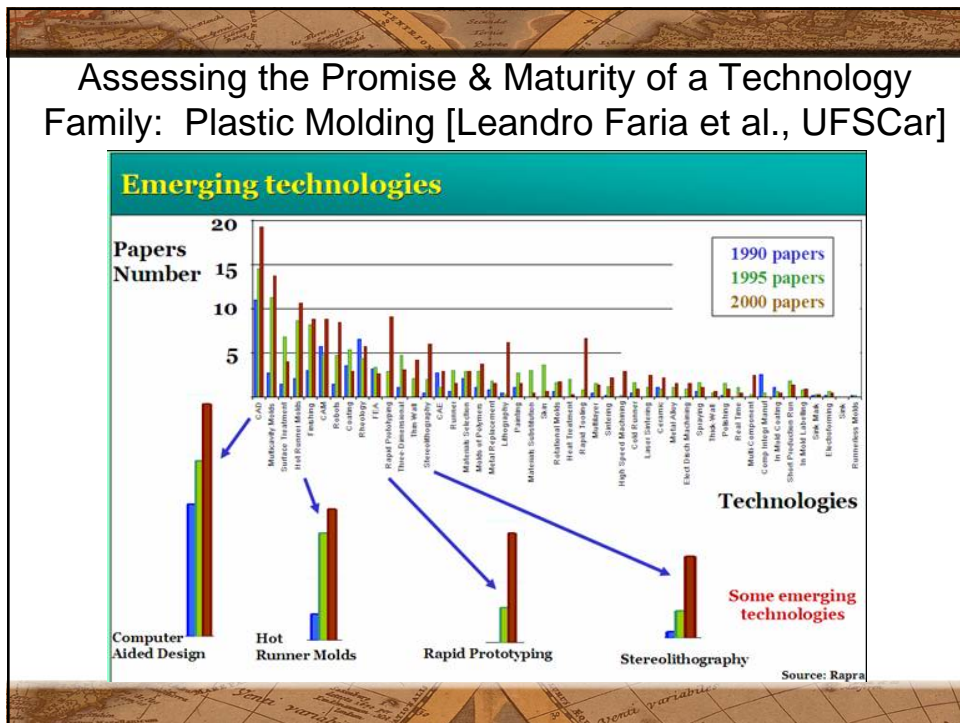
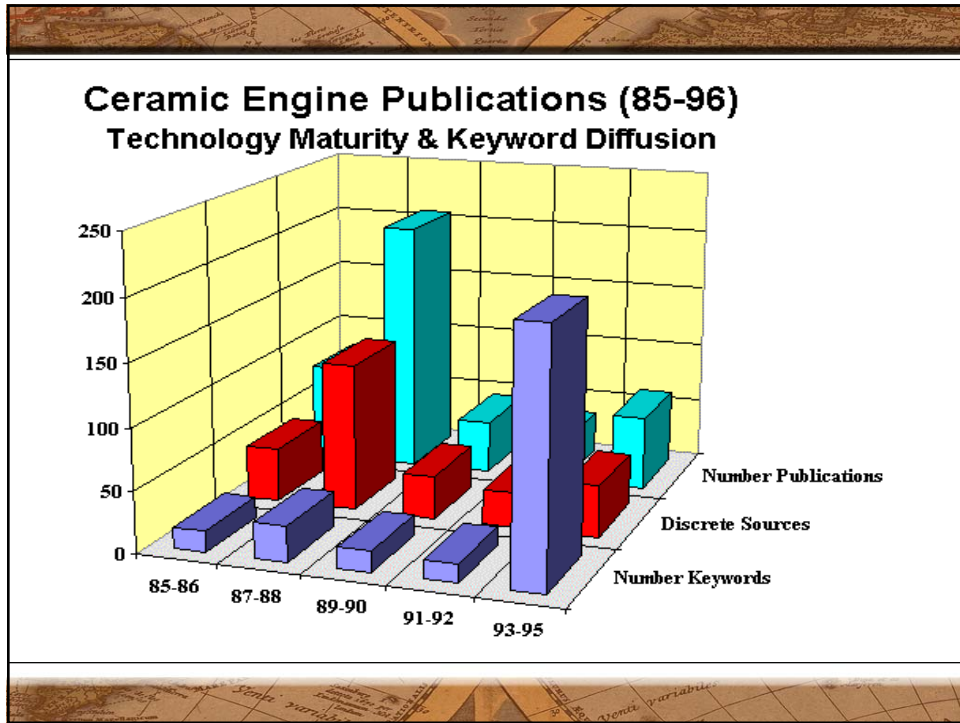


Score Card

Maturity	Science Base	Increase in Diversity	Growth in New Entrants	Self Citation
<div style="width: 100%; height: 10px; background-color: #ccc; border: 1px solid #000;"></div>	<div style="width: 100%; height: 10px; background-color: #fff; border: 1px solid #000;"></div>	<div style="width: 100%; height: 10px; background-color: #fff; border: 1px solid #000;"></div>	<div style="width: 100%; height: 10px; background-color: #fff; border: 1px solid #000;"></div>	<div style="width: 100%; height: 10px; background-color: #fff; border: 1px solid #000;"></div>

Illustrative Tech Mining Cases

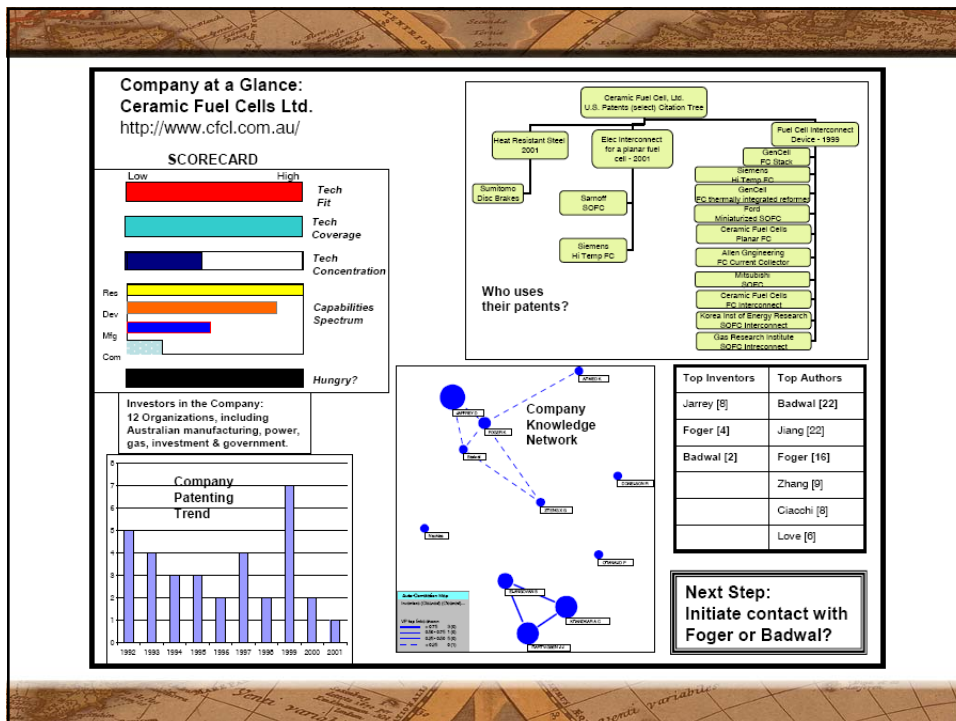
1. Assessing Tech Opportunities – ceramics for automotive engines (US Army)
2. Plastic molding technologies to assess relative R&D priorities (Combining empirical & expert data -- UFSC)
3. Geo-mapping based on text and data mining (M. Persegona)
4. Hazardous Substances Data Bank (cross-chemical analyses, National Library of Medicine)
5. Fuel Cell exploring (*Tech Mining*)
6. Nano Science & Technology Profiling



Technology Information Products: “One-Pagers”

- Design with the Users
- Compile indicators to resolve one technology management issue
- Specialize the answers to fit the pertinent questions
 - Profile a technology
 - Profile an organization
 - Accomplish a particular task (illustration)

Search Technology



Nano R&D: Global to Local


- Selected illustrations
- Brazilian study using Derwent data
- Ongoing Georgia Tech project using publications + patents

Classifying Uses along the Nano Value Chain [by Simone Alencar and Adelaide Antunes, UFRJ]

Main IPC [# patents]	Main uses description in the nanopatents	Position along the Nano Value Chain
H01L-Semiconductor Devices; Electric Solid State Devices Not Otherwise Provided [2870]	<ul style="list-style-type: none"> • Electron device • Semiconductor device • Solar cell 	<ul style="list-style-type: none"> • Nanointermediate • Nanointermediate • Nano-products
C01B-Non-Metallic Elements; Compounds Thereof [2716]	<ul style="list-style-type: none"> • carbon nanotube • fuel cell • catalyst 	<ul style="list-style-type: none"> • Nano-raw material • Nano-products • Nanointermediate
A61K-Preparations For Medical, Dental, Or Toilet Purposes [1863]	<ul style="list-style-type: none"> • Cancer (treatment, medication) • Cosmetics • drugs 	<ul style="list-style-type: none"> • Nano-products • Nano-products • Nano-products
B82B-Nano-Structures; Manufacture Or Treatment Thereof Chemistry [1615]	<ul style="list-style-type: none"> • Carbon nanotube • Electron device • catalyst 	<ul style="list-style-type: none"> • Nano-raw material • Nanointermediate • Nanointermediate


Georgia Tech Project Nano Science & Engineering Profiling

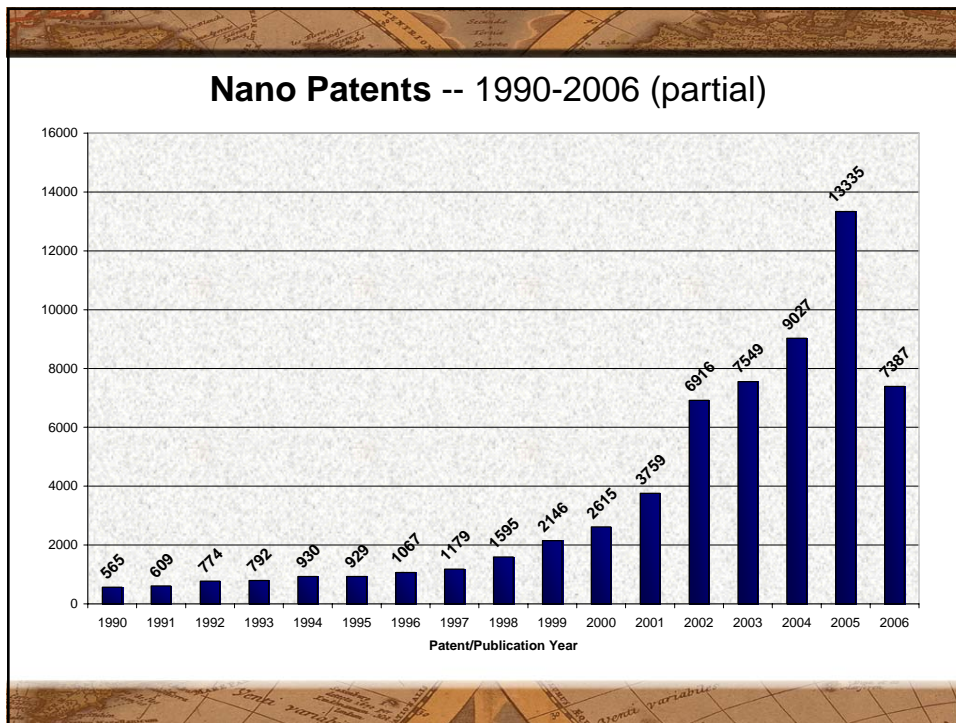
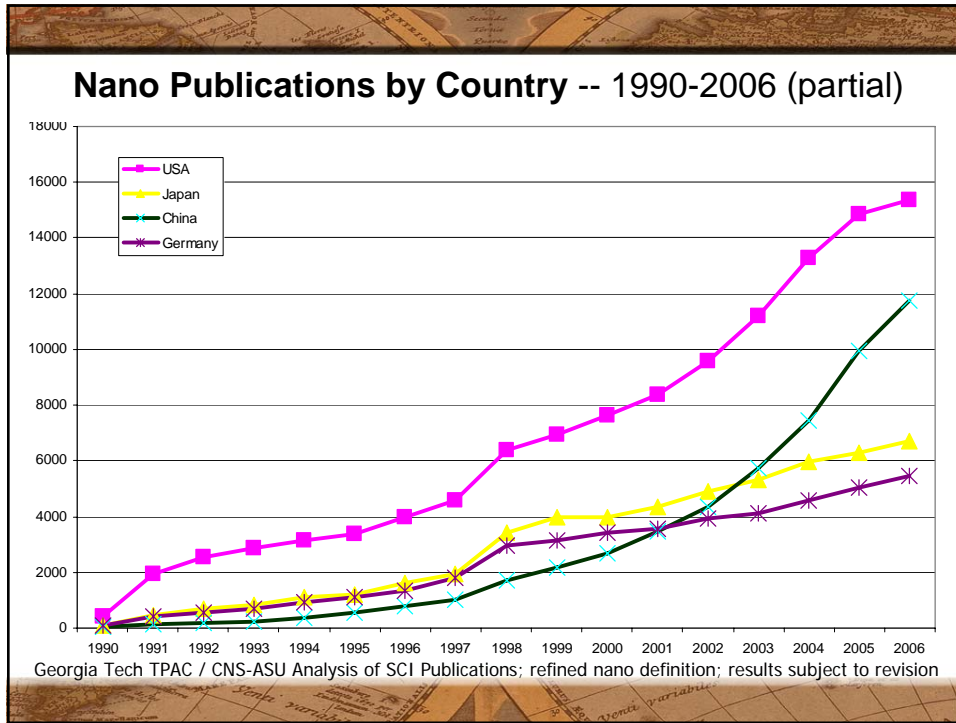
- Searches: 1990-2006 (Summer)
 - Encompassing, modular search strategy
- R&D Publication Abstracts
 - Web of Science ~420,000
 - INSPEC ~300,000+
 - EI Compendex ~ 300,000+
- Patent Abstracts ~61,000 patent families
 - MicroPatent
 - INPADOC
 - EKMS Patent Citation Database

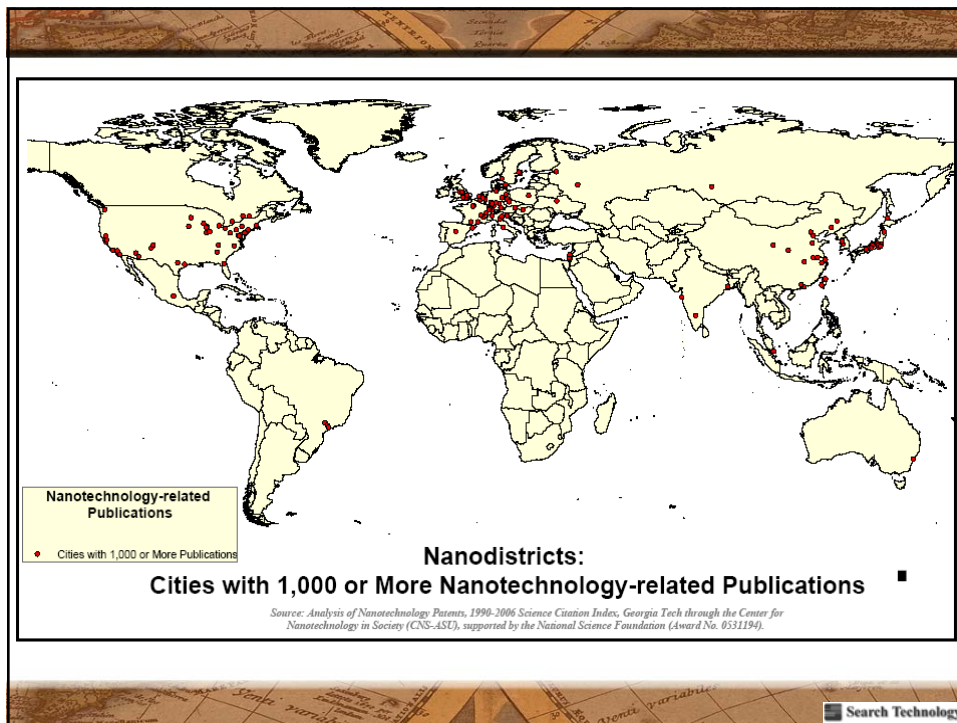
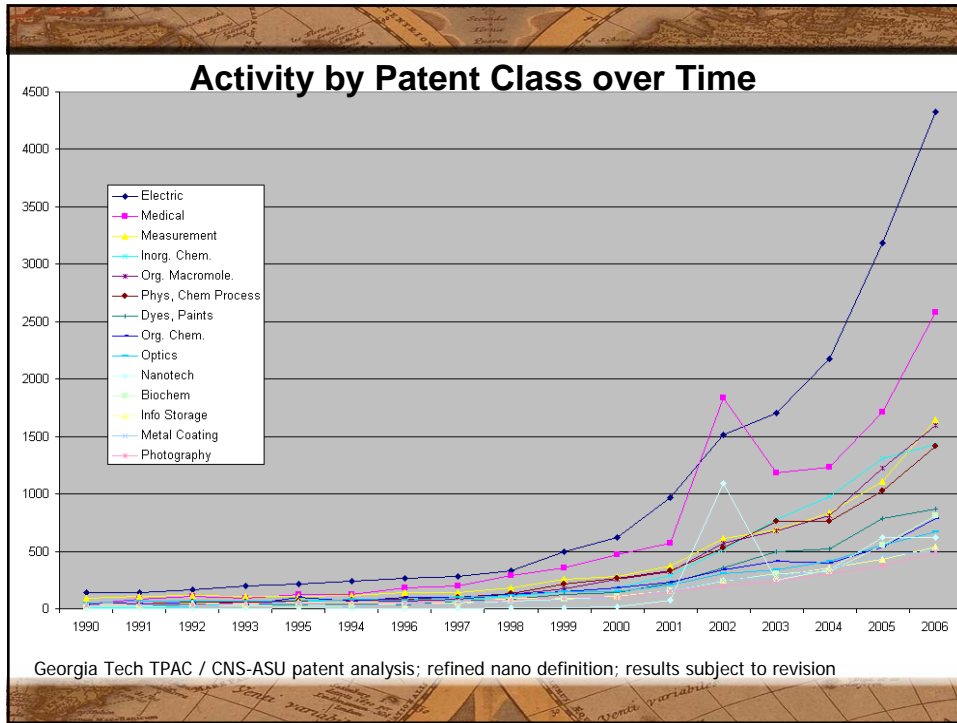


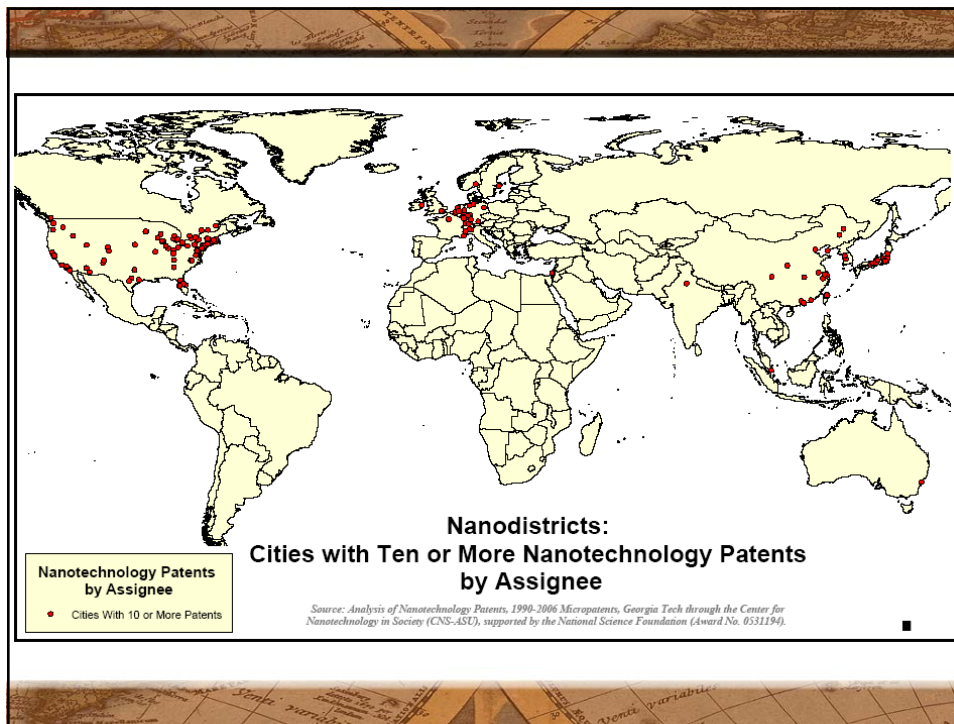
Ongoing Process

- Search Iteration; Expert Review; Refinement
- Data Operations: Desktop computer challenges
- VantagePoint [**Thomson Data Analyzer**]
Functions
 - Duplicate removal & information consolidation [cross-databases; geographic location data]
 - Exclusions
 - Author/inventor cleaning
 - Author organization/Patent assignee cleaning
- Nano Profiles: Publications + Patents



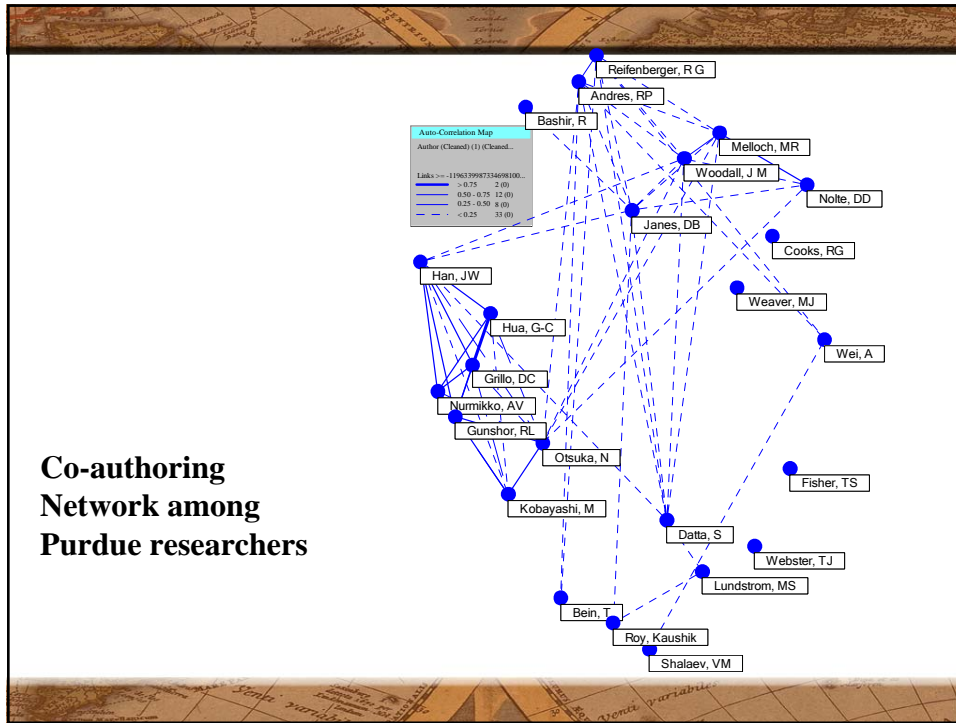






Zoom In: Profiling Purdue University

- 27 nano-patents
- 2042 nano-publications
- 50 Purdue researchers with 20 or more papers
- 347 with 5 or more papers
- Map showing collaboration among the leading authors (those 24 with 36 or more papers)



Purdue Profile: Top Authors – % of Publications in Recent Years – Focal Areas

Author (Cleaned)	Publication Year	Subject Category	Keywords (controlled)
Top Authors	% from 2003 to 2006	Top 5 Items	Top 6 Items
Melloch, MR	4% of 180	PHYSICS, APPLIED [43]; PHYSICS, CONDENSED MATTER [17]; OPTICS [16]; ENGINEERING, ELECTRICAL & ELECTRONIC [16]; MATERIALS SCIENCE, MULTIDISCIPLINARY [4]	semiconductor quantum wells [64]; III-V semiconductors [58]; gallium arsenide [57]; aluminum compounds [46]; photorefractive materials [28]; multiscale modeling [21]
Notte, DD	8% of 147	PHYSICS, APPLIED [23]; OPTICS [18]; ENGINEERING, ELECTRICAL & ELECTRONIC [6]; PHYSICS, CONDENSED MATTER [3]; MATERIALS SCIENCE, MULTIDISCIPLINARY [2]	semiconductor quantum wells [71]; gallium arsenide [42]; III-V semiconductors [42]; aluminum compounds [38]; photorefractive materials [37]; multiscale modeling [24]
Gunshor, RL	0% of 111	PHYSICS, APPLIED [23]; PHYSICS, CONDENSED MATTER [17]; ENGINEERING, ELECTRICAL & ELECTRONIC [9]; CRYSTALLOGRAPHY [7]; MATERIALS SCIENCE, MULTIDISCIPLINARY [5]	zinc compounds [39]; II-VI semiconductors [39]; molecular beam epitaxial growth [23]; semiconductor growth [19]; transmission electron microscope examination of materials [18]; semiconductor epitaxial layers [17]
Webster, TJ	67% of 102	ENGINEERING, BIOMEDICAL [5]; MATERIALS SCIENCE, BIOMATERIALS [4]; CHEMISTRY, MULTIDISCIPLINARY [2]	nanofabricated materials [48]; adhesion [35]; bone [32]; biomedical materials [28]; Cells [27]; cellular bioprocess [25]
Otsuka, N	0% of 96	PHYSICS, APPLIED [26]; ENGINEERING, ELECTRICAL & ELECTRONIC [11]; CRYSTALLOGRAPHY [7]; MATERIALS SCIENCE, MULTIDISCIPLINARY [6]; PHYSICS, CONDENSED MATTER [3]	transmission electron microscope examination of materials [31]; zinc compounds [30]; II-VI semiconductors [30]; III-V semiconductors [28]; gallium arsenide [27]; semiconductor epitaxial layers [26]

Summary

- Too much information to read every item
- Treat text like Data – Mine it for patterns!
- Patterns speak to innovation prospects: maturation, contextual forces, market prospects
- VantagePoint [**Thomson Data Analyzer**] can tell Who, What, When and Where
- Tech Mining answers managerial questions for faster, better decisions.

Competitive Technical Intelligence: “Recipe”

The image shows the cover of an article from 'Competitive Intelligence Magazine'. The title is 'Technology Intelligence at Air Products' in a large, purple, serif font. Below the title is the subtitle 'Leveraging Analysis and Collection Techniques' in a smaller, black, serif font. The author's name, 'By Merrill Brenner, Air Products and Chemicals, Inc.', is listed below the subtitle. At the top of the cover, it says 'Competitive Intelligence Magazine • Volume 8 • Number 3 • May-June 2005'. On the left side, there is a vertical navigation menu with the following items: 'Product Information', 'Overview', 'Capabilities', 'Requirements', 'In Action', 'History', 'Development', 'In The Future', and 'Pricing'. The background of the cover features a stylized, abstract graphic of a globe or a network of lines.

Resources

- *Tech Mining* by Alan Porter and Scott Cunningham, Wiley, 2005
- Technology Intelligence at Air Products by Merrill Brenner, *Competitive Intelligence Magazine*, May/June, 2005
- See Thomson Scientific Exhibit re: Thomson Data Analyzer or www.theVantagePoint.com
 - the software
 - various "News" on text mining of S&T
- //tpac.gatech.edu
 - Hot Tech & TOA (Technology Opportunities Analysis)
 - papers
- aporter@searchtech.com
- 770-441-1457